

هيئة الطرق والمواصلات ROADS & TRANSPORT AUTHORITY





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## Mohammed Bin Rashid endorses the design of EC<sup>3</sup>

A Decree to establish Hamdan Bin Mohammed Award for Innovation in Project Management



**H.E. Mattar Al Tayer** Director General and Chairman of the Board of Executive Directors

## The Sustainable Transport and Smart City...Dubai a Model

Reports of the International Energy Agency (IEA) point out that the public transport sector is responsible for around 23% of greenhouse gases causing the global warming. The objectives of Paris Agreement cannot be achieved through keeping the earth temperature two degrees less and reach 1.5 degree over the levels of the pre-industrial revolution epoch, without an enormous contribution of the public transport sector. The sustainable transport systems greatly contribute to enhancing the sustainable development based on its three pillars: environmental, social and economic.

The shift towards smart city is a perfect solution to overcome the challenges associated with the growth and development facing the cities and turn them into sustainable environment friendly places, especially in light of estimates indicating that about 70% of the worlds population will live in urban areas by 2050.

Therefore, the reformulation of public transport systems process in the framework of a sustainable transport system has become an urgent need to meet current and future challenges and mitigate carbon emissions associated with the rise in the energy consumption of the transport sector in the world, which increase by 1.4% annually between 2012 and 2040 according the US Energy Information Administration.

One of the results of the transition to the smart city is contributing to the increase in the efficiency of roads and public transport network, encouraging the use of environment friendly vehicles, helping people to plan their trips and their movements in an easier way. This all can be accomplished depending on accurate and timely information about roads network condition and transportation services. In addition, the strengthening of the integration between different transport modes, the use of new transport means such as the carpooling, enhancing the levels of security and safety on the roads and transport network, and taking advantage of the vast amount of information that is available from a variety of sources in the context of what is known as the «Massive Data» and provide the «Open Data,» which is one of the most important innovation tools that can be used by governments and societies, to increase the effectiveness of transportation.

On Frack



The Government of Dubai has taken the initiative in this area within the framework of the vision of His Highness Sheikh Mohammed bin Rashid Al Maktoum, UAE Vice President, Prime Minister and Ruler of Dubai who believes that «the future government is a creative government, responding quickly to the changes, and innovate solutions for all the challenges, make people>s lives easier and ensure them happiness."

The «Smart Dubai» initiative seeks to change the way of doing business in many sectors, and change the way of life for millions of people.

Among Dubais initiatives in this regard, «Dubais Strategy of smart self-driven Transport,» which aims to divert 25% of the total mobility trips in Dubai through various means of transportation in 2030. In this connection, RTA launched a pilot operation of the first «Smart Driverless Vehicle» that takes up to ten passengers. The savings and economic returns of the strategy are expected to reach about AED22 billion a year. The government of Dubai also issued the "Open Data,» law, which is the first of its kind in the region that will lead to the availability of government data, which are classified as non-confidential, in an open way through an integrated platform that can benefit researchers, investors and developers of services. This initiative will speed up the development of a new generation of integrated smart services that facilitate people's lives, and make Dubai fully prepared for the next technical revolution within the context of the «Internet of Things» system. The "Internet of Things" is expected to provide job opportunities valued at AED17.9 billion in the public and private sectors in Dubai by 2020 according to a report prepared by the «Cisco» Company last year in collaboration with the Smart Dubai initiative.

The "Dubai 2021" plan aims to make Dubai a smart, integrated, and connected city and to be the best place to live and work, and the destination of choice for visitors.

The Government of Dubai has launched a number of programs and projects aimed at preserving the environment, rationalize the energy consumption and reduce carbon emissions, and has developed the shift towards reliance on renewable and clean energy. It has also developed the smart mobility including transportation and road infrastructure and traffic management that include taxis, buses, metro, tram and marine transport, and smart parking, in addition to sustainable transport initiatives such as charging stations of electrical vehicles and transport modes operated by renewable energy. The expansion of public transport, including Dubai metro and tram, which depends on the latest environment friendly technologies and systems. We also aim to transform 50% of taxis in Dubai to hybrid vehicles by 2021.

Dubai and the UAE in general began an early preparation for the post-oil stage, even «the celebration of exporting the last barrel of oil.»

The economic diversification contributed to the emirate's prosperity and turned it into a global center for finance, business, tourism and investment. The shift to smart and sustainable city that transportation is one of its most important pillars, contributes to promoting this vision that puts making citizens, residents and visitors happier on the top list of its priorities.

The UAE leadership has always been planning for establishing an integrated economic system based on the strength of creativity and innovation, and future thinking. So the idea of the «Smart Cities» mainly represents a foundation for building an alternative and renewable economy where we do not have to be tied up to one source, and this kind of economy will not be subject to the market volatility and fluctuations.



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## CONTENT

### **Our News**

- 10 Enhancing the coordination and cooperation with DM in future projects.
- 12 The Leadership Team shapes the future innovation trends
- 14 The DIPMF 3rd Edition in October 2016

#### **Our Achievements**

- 18 "Smart Drive" and "Smart Salik" obtain Smart Government Trophy
- 1 9 RTA obtains European Innovation Management Standards Certificate

المسار



Reciprocal<br/>AdsAdvice on decreasing vehicle movement during bad weatherAdsAl Masar warns against possible increase inInitiativeaccidents during rainfall



Mohammed bin Rashid issues Decree on 'Hamdan bin Mohammed Award for Innovation in Project Management'

## Our Projects

- 20 (10) Marine Transport stations and (3) pedestrian bridges linking the two banks of Dubai Water Canal
- 24 Re-opening the Dubai Marina U-turn
- $\begin{array}{c} \textbf{25} \\ \textbf{and AED 178 million} \end{array} \text{Phase 2 of Seh Assalam Road at 21 km} \\ \end{array}$

## **Community Safety**

29 Alerting motorists against the behaviours change in EID



### **Our Services**

- 26 Starting new fare application on 23% of car parking
- 27 <sup>49</sup> thousand NOCs at the Rail Right of Way.



## Mohammed bin Rashid issues Decree on 'Hamdan bin Mohammed Award for Innovation in Project Management'

In his capacity as Ruler of Dubai, Vice President and Prime Minister of the UAE His Highness Sheikh Mohammed bin Rashid Al Maktoum has issued Decree No (18) of 2016 on the establishment of the 'Hamdan bin Mohammed Award for Innovation in Project Management'.

The Award aims to promote innovation in project management by encouraging the use of smart and sustainable solutions and recognizing innovators in project management locally, regionally and internationally. It also seeks to provide a platform for sharing, exchanging and implementing new project management ideas and expertise.

The Decree specifies the categories of the Award, which include Innovative Project Manager, Innovative Project Management Office (PMO) Manager, Innovative Project Team, Innovative Project Management Idea, Innovative Portfolio and Management Idea.

Crown Prince of Dubai and the Patron of the Award His Highness Sheikh Hamdan bin Mohammed bin Rashid Al Maktoum also issued Decision No. (2) of 2016 approving the Award's rules and regulations, which cover nomination criteria, the Award jury, categories and the official language of the Award.

#### **Board of Trustees**

Under the Decree, a Board of Trustees will manage the Award. The Board will have up to five members in addition to a Chairman and Vice Chairman. Three members of the Board will be from the Road and Transport Authority (RTA). The members will be appointed for a term of three years through a Decision issued by the Award Patron.

The Decree also specifies the roles and duties of the Board of Trustees and the Secretary

General, who is appointed by the Award Patron. Winners of the Award will be announced at the 'Dubai International Project Management Forum' or on another occasion chosen by the Board of Trustees. All nominees who meet Award criteria will be considered for the Award irrespective of whether they have won an Award previously. RTA is tasked with providing administrative and technical support for the Award, and will organise the award ceremony.

#### **Award Jury**

As per Decision No (2) of 2016, Arabic is the official language of the award. The Board of Trustees can also approve the use of another foreign language in addition to Arabic. The Decision also outlines nomination procedures.

The Board of Trustees is tasked with the formation of the 'Technical Consultative Committee' that will conduct a technical review all Award submissions. The Committee will have a minimum of three members qualified and experienced in the areas of innovation, sustainability and creativity. The members of the Committee are required to maintain strict neutrality and cannot nominate anyone or endorse any nomination.

The Board of Trustees is also tasked with forming the jury panel, which apart from its Chairman, and Vice Chairman, will have upto five members. The jury panel will evaluate nominations referred to it by the 'Technical Consultative Committee', and recommend the winners to the Board.

The jury has the right to recommend that an award be shared in cases where there is a tie between nominees. The jury can also withdraw awards if it has been found that the nominee has not met the Award criteria. The jury panel has the right to recommend specialized jurors for categories that require special expertise. The decision of the Board of Trustees is final. The Decision also specifies the procedures for committee meetings, request of data, approval of the final list of winners and award submissions. The rules and regulations of the Award cannot be altered or waived without a Decision issued by the Patron of the award. The Decree and the Decision are effective from its date of issuance, and will be published in the Official Gazette.

## Mohammed Bin Rashid endorses the design of Enterprise Command & Control Center (EC<sup>3</sup>), costs AED335m

His Highness Sheikh Mohammed bin Rashid Al Maktoum, Vice-President and Prime Minister of the UAE, and Ruler of Dubai has recently endorsed the model design of the Enterprise Command & Control Center (EC<sup>3</sup>), which the Roads & Transport Authority (RTA) is set to construct at a cost of AED335 million to cater to the needs of hosting Expo 2020.

8

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#### **Cover Story**



His Highness issued directives for the quick construction & the timely delivery of this unique structure such that it will be capable of providing integrated management of mobility & public transport systems required for the Expo 2020. His Highness also directed to utilize the latest smart technologies, and ensure that the system will be flexible to accommodate and catch up with the rapid technological advancements.

"The Center features a design rendering it one of Dubai city landmarks. The building, which is branded EC<sup>3</sup>, spans an area of 6,996 square meters, and consists of a ground floor and five stories with a total floor area of 10,900 square meters. The central control room covers an area of 430 square meters and rises 13 meters in height. The facilities comprise office spaces, auditorium, press center and four utility buildings. The EC<sup>3</sup> would conform to the green building codes and would be qualified for the Green Buildings Certification - Gold Rating," said HE Mattar Al Tayer, Director-General and Chairman of the Board of Executive Directors of RTA.

"The Center will act as a unified platform linking various control centers of RTA's operational agencies such as Dubai Metro, Dubai Tram, Public Transport, Taxis, and Traffic Systems Control Centers with an integrated central control unit. Such a unit will link with all RTA's agencies in the initial phase, and with all external entities associated with the business of RTA later on. The Center will be the first of its kind in the Middle East in controlling, integrating and coordinating various transit modes besides undertaking sound planning of various mobility challenges for RTA.

"The Center will assume a pioneering & outstanding role at the global level in roads & transport systems industry, and promises to be a standout smart venue for simulating real-life models, supporting central decisions in respect of various transit modes, and assisting strategic planning roles as well as the integration with RTA's core systems & control centers. It will also prop up RTA's efforts towards transforming Dubai into the smartest city worldwide in the field of transport. The Center will also ease traffic congestions, reduce transit time & cost, fend off traffic accidents, and curb environmental pollution through adopting smart planning in addressing transport challenges of the Emirate. "It will also improve customers' transit

"The Center is designed to the highest international standards ever seen in control centers. RTA had examined the practices of advanced countries in this field such as the US, UK, South Korea and Singapore. The Center would assume several roles highlighted bv supporting various control centers affiliated to RTA's agencies & sectors, besides supporting crises management, events planning & management, transport management, information management, and data & strategic reports management," added Al Tayer.

experience and contribute to their happiness through offering direct feed about the mobility movement of various transit modes, integrate with the social media channels, and step up the people's happiness indicator through the smooth use of mass transit modes. It will also enhance the communication with various control centers through emulating & anticipating the smart mobility services. It will streamline the integration of crises management operations, event planning & management, and mobility during mega events & exhibitions hosted by the Emirate of Dubai. In this capacity, the Center will play a key role in serving the mobility from and to Expo 2020 location."

# RTA, Dubai Municipality discuss joint cooperation on future projects

HE Mattar Al Tayer, Director-General and Chairman of the Board of Executive Directors of Roads and Transport Authority (RTA), has recently held a meeting with HE Hussain Nasser Lootah, Director General of Dubai Municipality, during which they discussed means of streamlining cooperation on their future projects.

Al Tayer started the meeting with thanking the Dubai Municipality, headed by Director General HE Hussain Nasser Lootah for the huge cooperation & coordination with RTA in various issues of common concern. "RTA and the Municipality share roles & responsibilities that serve their common goals & strategies. Such joint cooperation of the two parties has streamlined the difficulties encountered and ensured the smooth processing of transactions," stated Al Tayer.

**Our News** 

HE Hussain Nasser Lootah commended the continued coordination &

communication between Dubai Municipality and RTA, which had contributed to boosting the exchange of knowledge, experience and practices between the two entities. "Coordination and communication is the business model adopted by various entities and departments of the Dubai Government, considering it the optimal way for delivering best-in-class customer services," noted Lootah.

During the gathering, the delegation of the Dubai Municipality reviewed the projects RTA is considering to undertake in the near future, which are related to the joint business of the two entities. The Improvement of AI Wasl and Jumeirah Streets Project, endorsed by HH Sheikh Mohammed bin Rashid AI Maktoum, Vice-President and Prime Minister of the UAE and Ruler of Dubai, during a visit to the RTA, highlight these projects. The project involves diverting the traffic movement on Jumeirah and AI Wasl Streets into a clockwise onedirectional movement along the four lanes. The 2nd of December Street. The project also includes carrying out modifications to the junction linking Umm AI Sheef Street and Sheikha

## **RTA launches revised strategic plan 2016-2020**

The Supreme Committee for Strategic Planning, at Roads and Transport Authority (RTA), headed by HE Mattar Al Tayer, Director-General and Chairman of the Board of Executive Directors of Roads and Transport Authority (RTA), approved RTA's revised strategic plan 2016-2020. The objectives of the strategic plan have been revised in keeping with Dubai Government's drive, and RTA's values have also been revised, namely, Corporate Reputation, Excellence & Success, Leadership & Teamwork, Happiness & Positive Energy, and Creativity & Innovation.

"RTA's revised strategic plan is in line with the directives of His Highness Sheikh Mohammed bin Rashid Al Maktoum Vice President, Prime Minister of the UAE and Ruler of Dubai, the directives of His Highness Sheikh Hamdan bin Mohammed bin Rashid Al Maktoum, Crown Prince of Dubai and Chairman of Executive Council and the directives of HH Sheikh Maktoum bin Mohammed bin Rashid Al Maktoum, Deputy Ruler of Dubai, Vice Chairman of the Executive Council to render Dubai the smartest city worldwide. This concept depends on man as the mainstay of the community by offering distinctive and innovative services capable of bringing happiness to people. The updated strategic plan took into account the outcomes of the UAE national agenda 2021, Dubai Emirate Plan 2021, and Dubai Selfdriving Transport Strategy aimed at making 25% of all transportation trips in Dubai self-driving by 2030," said Al Tayer. "The strategic goals have been divided into three main themes namely, Community, Transportation Systems and Internal Efficiency. The Community theme includes three goals. They are Smart Dubai, which aims to enhance communication, integration, and cooperation, manage information, improve & sustain solutions & smart government services, and figure out smart solutions for transport, roads and traffic. The second goal is Integrated Dubai, which aims to improve integration between transportation planning and urban planning, make roads &





Latifa Street with Sheikh Zayed Road, constructing about 30 connections to ease the movement between Al Wasl & Jumeirah Streets, adding pedestrian/cycling tracks, landscaping the surrounds of the right-of-way, and providing parallel parking on both Streets.

The Municipality's delegation also discussed Al Shandagha Traffic Hub project. RTA has recently awarded a contract for Sheikh Rashid Street and Sheikh Khalifa bin Zayed Street Interchange. The project is situated at the crossing of Sheikh Rashid Street leading to Al Shandagha to the north, and Sheikh Khalifa bin Zayed Street leading to the junction of Al Kuwait Street and Sheikh Khalifa bin Zayed Street.

RTA has also reviewed the strategic sewage, rainwater and ground water drainage tunnel near Al Maktoum International Airport and urban communities in the surrounds spanning an area of 400 square km.

The meeting discussed expediting the issuance of NOCs for projects undertaken by Dubai Municipality, and accelerating the completion of the sewage network at Al Khawaneej 2 such that RTA can move ahead with road projects in the area. The two parties also discussed potential cooperation towards fulfilling the requirements of this vital project at excellent standards within the prescribed timeline.

transportation systems friendly for all, and preserve national identity. The third goal is People Happiness, which aims at gaining the lead in bringing happiness to people, ensuring harmony & happiness with customers, and ensuring positive energy at work," continued Al Tayer.

"The second theme, which is related to transport systems, contains two strategic goals: The first goal is ensuring Smooth Transport for all by encouraging public transit, improving and developing sustainable roads & transport network, managing travel demand & congestion, and drafting effective policies and legislations for transport and traffic. The second goal is ensuring Safety & Environmental Sustainability, which includes enhancing traffic safety to reduce accidents & deaths, promoting transport environmental sustainability,



ensuring sustainability, occupational health & safety and enhancing security sustainability," elaborated Al Tayer.

"The third theme, which is related to Internal Efficiency, includes three strategic goals: Financial Sustainability, through which RTA seeks to develop and diversify revenues, foster partnership with the private sector, and improve financial efficiency. The second goal, which is Advance RTA, intends to attract, groom and safeguard talents, promote excellence and knowledge management, improve quality, operations and corporate governance, gain the lead in innovation & creativity, and develop relationship with partners and suppliers. The third goal is Assets Sustainability, by leveraging the efficiency of asset management, achieving optimal assets performance, and maximizing assets value," concluded Al Tayer.

## **RTA leadership team mulls future innovation trends**

HE Mattar Al Tayer, Director-General and Chairman of the Board of Executive Directors of Roads and Transport Authority (RTA), has chaired a meeting of RTA Senior Leadership Team comprising CEOs, Directors and Deputy Directors. The meeting discussed future trends of innovation and how to shape them.

Al Tayer started of the meeting with stressing the importance of preparing & planning, right from now through digesting the outcomes of the past, identifying deliverables of the present, and anticipating the trends of the future. In the light of these variables, innovative initiatives have to be developed with the aim of supporting service excellence and addressing all customer needs. Changes are taking



place faster than we used to, and organizations are therefore required to shape the future and act accordingly.

"RTA is keen on keeping abreast of fast changes in order to take a forward position can be achieved through introducing and adopting excellent ideas, and addressing future needs in project plans, especially in the field of roads and infrastructure. RTA has embarked on the trial run of the first self-driving vehicle in Dubai, and start to chart out plans for the next 15 years. It had also held an innovation lab entitled (RTA Path to 2030), which concluded to releasing a host of future initiatives & projects which had been studied and programmed in a specific time chart. RTA has also endorsed a plan for corporate researches, and allocated a budget to carry them over seven years," said Al Tayer.

#### CTE takes part in two conferences in USA, South Africa

The MENA Center for Transport Excellence (CTE), a Dubai-based entity affiliated to the Roads and Transport Authority (RTA) and the International Association of Public Transport (UITP), has recently participated in two global conferences; one held in the USA and the other in the Republic of South Africa. The events saw intense participation of representatives of ministries and public organizations responsible for operating public transport systems as well as specialists and persons engaged in this sector from all over the world.

Abdul Aziz Malik, Advisor of Transport Strategy & Governance at RTA cum Chairperson of the MENA Center for Transport Excellence represented RTA and the Center in these events. He made a visual presentation highlighting the evolution of RTA in Dubai, and reviewed the challenges encountered in establishing a state-ofthe-art mass transit system supported by a sprawling network of infrastructures such as roads, underpasses, bridges as well as sophisticated technologies, apps among other means intended to bring more happiness to residents & visitors of the emirate, particularly public transport riders.

Malik started his presentation saying: "Dubai is a vibrant city that thrives on challenges and has managed in a record time to make mega achievements that proved unattainable by several metropolitan cities that had longer legacy in several fields, especially transport and infrastructure. Driven by the vision of its Government for shaping the future, Dubai was resolute in constructing an authority to establish solid, advanced, safe, quick and convenient public transport systems, and thus RTA came into existence. The MENA Center for Transport Excellence



## Implementation of Executive Council's Resolution organizing passengers' transportation in Dubai

The Roads and Transport Authority (RTA) is starting implementation of the Resolution of the Executive Council in Dubai No. (6)/2016 organizing passengers' transportation in Dubai. The Resolution has been introduced as part of a plan to revamp the transportation sector in the Emirate, and organize the activity of transporting passengers in taxis and limousines in a further effort to curb illegal carpooling.

"The Resolution has clearly defined the roles & responsibilities of the Agency in the implementation thereof. This covers processing requests related to issuing permits, specifying the number of vehicles that the entity is allowed to operate, signing franchise agreements to provide passenger transportation services via taxicabs or limousines, and assessing the efficiency of the service in terms of safety and quality," said Abdulla Yousef Al Ali, CEO of RTA's Public Transport Agency.

"The Resolution authorizes the Agency to prepare and endorse technical & safety standards required to operate taxis and limousines; identify the requirements of ensuring easy access of the disabled to these vehicles, and monitor the adherence of operators to the provisions of permits and franchise agreements made by the Agency with these entities. The Resolution also provides for setting up database related to taxi and limousine transportation services, and compiling specialized studies for upgrading this service in the Emirate of Dubai; in addition to organizing training courses for qualifying taxi drivers and chauffeurs, and issuing permits for practicing this activity in Dubai.

"The Resolution specifies the administrative penalties related to the illegal practice of transporting passengers by taxis or limousines in the Emirate. It prohibits practicing the activity before obtaining the permit required from the

Germany, Italy, Spain, USA, Kenya, Nigeria and the Republic of Congo."

"It is crucially important to exchange experiences through organizing such conferences, especially the international conference tackling the establishing of public entities responsible for operating the public transport sector. The organizers of the event were keen on emulating the pioneering experience of Dubai in public transport & excellence in delivering services to users of this sector, and how to make them happier," stated Malik.

The presentation delivered by Abdul Aziz Malik covered an array of key topics, offering information about the economy of the UAE in general and Dubai Emirate in particular. It also screened the organizational chart of RTA, the underlying RTA's Public Transport Agency in Dubai, and clearing the approved training courses stipulated in this regard.

"The Resolution prohibits transporting passengers on vehicles not licensed for this purpose within the Emirate or from Dubai to any other Emirate. It also prohibits providing passenger transport service through phone calls, online, smart apps or any other way before seeking approval from the Public Transport Agency. The Resolution prohibits promoting taxi services on unlicensed vehicles or announcing the offering of this service by hailing individuals or any other means. It also prohibits transporting passengers on taxicabs without switching on the meter at the start of each trip.

reasons for establishing RTA, and the Dubai Strategic Plan. It also touched on the key achievements made by RTA since inception in Nov 2005 not only in public transport but also in ensuring the environmental and financial sustainability as well as the current & future transport systems in the Emirate of Dubai. Topics reviewed also included setting the pillars of excellence across the entire scope of RTA business including leadership, nurturing the culture of quality, achieving results, customers' centricity, and human resources, strategic planning, team effort, commitment, change management, risk management, and innovation, let alone other key topics intended to bring happiness to various spectrums of the community.

had received an invitation from the World Bank to take part in a conference for improving public transport, and participate in the Research Council in Washington DC, USA to deliver the previously mentioned presentation. The other invitation was received from the Transport Department of Johannesburg city, Gauteng Province, Republic of South Africa, to take part in an international conference about establishing organizations responsible for operating the public transport sector in collaboration with the UITP.

"We had been invited to this conference in South Africa such that Gauteng Province might benefit from the experience of leading cities and countries across the globe such as the UAE (represented by Dubai), Singapore, Brazil, Jordan, UK,

## **RTA to hold 3rd DIPMF in October 2016** The event is held in collaboration with DEWA, EMAAR

Preparations are underway at The Roads and Transport Authority (RTA), in collaboration with the Dubai Electricity & Water Authority (DEWA), and Emaar Properties, for staging the third edition of the Dubai International Project Management Forum (DIPMF) during 22-25 October 2016 under the theme: Shaping the Future. The event culminates the huge success of the second edition of the Forum marked by the launch of the Hamdan bin Mohammed Award for Innovation in Project Management.



"Organizing the Dubai International Project Management Forum (DIPMF) signals the keenness of Dubai city to play a pivotal role in steering the innovation and development drive in the region, and identify the ingredients of expediting this drive on sound scientific bases in line with the highest standards & practices. This can be achieved through attracting top experts & internationally renowned specialists, to international forums & events that can be transformed into effective platforms for the transfer of knowledge. It also stems from the keenness of Dubai to act as a communication link assisting in the transfer of expertise, concepts and visions amongst international gurus

## Al Tayer: Dubai Gov. spent 80bn dirham to revamp infrastructure of roads & transport

of various industries, and accordingly live up to its billing as an Arabian city with a global profile," said HE Mattar Al Tayer, Director-General and Chairman of the Board of Executive Directors of RTA.

#### Program

"The second edition of the Forum was all success in terms of superb organization, massive attendance comprising 1500 more than participants hailing from 28 countries; 17% more than the inaugural edition. The second Forum was also characterized by the diversity of topics, events and activities of relevance to the management of engineering & construction projects, and the management of projects in technical, sports, energy and sustainability fields," said Al Tayer.

"Based on the results of surveys & polls, and the analysis of deliverables & conclusions drawn from the management or organization of the 2nd DIPMF, 'Shaping the Future' has been endorsed as a theme for the 3rd edition of the event. New topics have been introduced

highlighted by a discussion panel about Project Management for Youth spotlighting the definition of Project Management (PM) principles, potential successes, and the importance of applying PM practices in various fields. It will also highlight successful models presented by young Project Managers in order to share their experiences and modern knowledge. In collaboration with the PMI, the Forum will host a workshop to discuss the best educational tools for adding PM to undergraduate or postgraduate programs. A closed session was also held to discuss Rail PM to benefit from the best practices of rail projects management."

"The Forum would comprise four discussion panels, six concurrent sessions, and five specialist training courses. Discussion panels would cover issues related to PM in the fields of sustainability, future cities, academic programs (knowledge management), and entrepreneurs. The training courses would cover project schedules management, project cost management, project quality management, enterprise



#### Our News



DUBAI INTERNATIONAL PROJECT MANAGEMENT FORUM



risk management, and business analysis. Concurrent sessions would discuss governance, corporate project management, leadership in multi-cultural environment, realization of project benefits, public-private partnership, mega projects management, and talent management. Several site & technical visits would be arranged to unique projects such as Burj Khalifa, and the Dubai Parks & Resorts," added Al Tayer.

#### Challenges & Solutions

"The vision of HH Sheikh Mohammed bin Rashid Al

Vice-President. Maktoum. Prime Minister of the UAE and Ruler of Dubai focuses on the continued investment in improved infrastructure due to its importance in boosting the competitiveness, and supporting the urban & economic development. The Dubai Government has spent more than AED80 billion in improving the infrastructure of roads & transport, and RTA is proceeding ahead with the upgrading of the infrastructure, improving the delivery of services, and achieving the transition to the smart services," stated AI Tayer. "Sourcing funds for upgrading the infrastructure & services is one of the key corporate challenges that require non-conventional finance methods. For instance, RTA has introduced some creative finance techniques such as the metro stations naming rights, and the value engineering method in a bid to reduce the costs of key projects. RTA is currently considering other options involving merging the funding of transport infrastructure and the transit-oriented development, and enhancing the partnership with the private sector towards offering finance, increasing efficiency or reducing costs," he noted.

#### Al Abbar: Emaar adopts best practices in project design, implementation and management

#### **Smart Cities**

"The DIPMF serves as an exceptional platform that highlights the worldclass infrastructure being developed in the city in line with the Dubai Plan 2021 announced by His Highness Sheikh Mohammed bin Rashid Al Maktoum, UAE Vice President, Prime Minister and Ruler of Dubai, and the preparations for Expo 2020," said HE Mohamed Al Abbar, Chairman of Emaar Properties.

"Emaar is supporting the development vision of Dubai

through its mega-projects designed to the highest standards of quality and execution. As pioneers of master-planned communities that add value to the economy, we have set best practices in project design, implementation and management. This enabled us to develop global icons that add to the civic pride of the city.

"Emaar is honoured to partner with RTA on the DIPMF, which will once again establish Dubai as a hub for innovation in smart city



development. By bringing together experts from around the world, the Forum will promote knowledge sharing and inspire new innovations to address the needs of future urban development."

# Saeed Al Tayer: Dubai set a leading model for global benchmarks and **indices**

#### Dubai Excellence

"Once again, we are pleased to cooperate with the RTA in organising the 3rd Dubai International Project Management Forum, held under the patronage of HH Sheikh Hamdan bin Mohammed bin Rashid Al Maktoum, Crown Prince of Dubai and Chairman of the Executive Council. This supports the vision of His Highness Sheikh Mohammed bin Rashid Al Maktoum, Vice President, Prime Minister of the UAE and Ruler of Dubai, for Dubai to continually be a leader through the launching of creative initiatives and unique projects that have placed it at the top of various global benchmarks. These efforts have placed Dubai as a global hub for trade, finance, tourism, and green economy," said HE Saeed Mohammed Al Tayer, MD

& CEO of the Dubai Electricity and Water Authority (DEWA)

"The success of the Forum in the past two years, and the number of internationallyrenowned experts who participated in it, reflect Dubai's excellence and uniqueness in urban planning and its position as a centre for project management. It also emphasises that Dubai, with its world-class integrated solutions, is the ideal and preferred place to host such an important international forum," added Al Tayer.

"Over the past two years, Dubai International Project Management Forum established its position as a global platform for discussing best practices and coming up with the best solutions in project management. International experts share their insights,



ideas, and innovations that contribute to the successful implementation of mega projects. DEWA's participation in organising the Forum underlines our commitment to disseminating best practices in project management, to achieve the Dubai Plan 2021, to make Dubai a pivotal hub in the global economy and one of the world's leading business centres," he continued.



#### **Two Million Dirham**

The 2nd edition of the DIPMF saw the launch of the Hamdan bin Mohammed Award for Innovation in Project Management with a total purse of two million dirham (about US\$550,000).

The Award comprises three categories; the first is Individuals Award with a purse of US\$30,000; which comprises two categories: The Innovative Project Manager Award, and the Innovative PMO Manager Award. The second category is the Innovative Team Award for which a prize of US\$40,000 is allocated. The third category is the Innovative Ideas of Organizations Award for which a sum of US\$450,000 is allocated. This category comprises three awards: The Innovative Project Management Idea (US\$100,000), The Innovative Program Management Idea (US\$150,000), and the Innovative Portfolio Management Idea (US\$200,000).



**Our Achievements** 

## "Smart Drive," "Salik" apps win Smart Gov Excellence Award 2016 in Kuwait

The Roads and Transport Authority (RTA) was named a winner in the Smart Government Excellence Awards 2016 held in Kuwait in the category of the Best Pan Arab Smart Apps, thanks to its Smart Salik, and Smart Drive apps; transport specialist apps in the UAE.

Engineer Maitha Bin Adai, CEO of Traffic & Roads Agency, RTA received the trophy in a special award ceremony held in Kuwait. The competition was organized by the Pan Arab Excellence Award Academy; the administrative & organizational arm of the Smart Government Excellence Awards in Kuwait. The event was held under the patronage of Sheikh Mohammed Al-Abdullah Al Mubarak Al-Sabah, Minister of State for Cabinet Affairs cum Chairman of the Central Agency for Information Technology, in Kuwait. "The assessments of nominations was generally focused on innovative features of competitive bids, and the public interaction with the creative services provided through utilizing technology to achieve highest levels of happiness; a strategic objective of the RTA and part of its eight goals. The winning smart apps, which are available on Apple and Android Stores, act as interactive, smart service platforms for road users. The Smart Drive app is a navigational tool for the UAE based on GPS technology in guiding motorists during their journeys without requiring mobile internet connectivity. It displays accurate information about all facilities, landmarks of Dubai along with updates of the UAE Map. It also displays locations of metro stations, bus stops, marine stations, and parking areas across Dubai. The App alerts motorists about speed limits, traffic condition in Dubai over & above other features that make the mobility of motorists safe & smooth," said Metha.

## RTA obtains European Innovation Management Standards Certificate The standard is the first worldwide in this specialist field

The Roads and Transport Authority (RTA) has made a global achievement by obtaining the European Innovation Management Standard TS 16555- 1 / CEN. The Lloyd's Register to most innovationconducive entities as reflected in jobs & projects undertaken awards this Certificate, which is considered the pinnacle of creating an integrated management system to support innovation.

Laila Faridoon, Executive Director of the Office of the Director-General and Chairman of the Board of Executive Directors cum Head of the Innovation Strategy Supervisory Committee, said: "we are proud of this global achievement, which came in recognition of RTA's success in nurturing a creative & innovation-conducive environment. RTA has been adopting the best practices to achieve innovationrelated objectives in full compliance with the directives of our government to rank the UAE among the top innovative nations worldwide. Areas assessed by the certification body include the leadership's role in driving innovation, successful planning of innovation activities, providing innovation triggers & mechanisms, carrying out performance assessment of innovation management system, as well as reviewing opportunities & improvement in innovation management system.

"The innovation achievements culminate years of hard work in upgrading innovation tools, by designing a tool to measure innovation maturity in 2011 as per the standards of the American Excellence Institute. Then in 2013, the RTA developed the first innovation strategy before establishing the Research, Development and Innovation Center in 2014, and integrated it as part of RTA's organizational structure, under the direct supervision of RTA's



"According to reviews of users of the Android and IOS smartphone operating systems, the Smart Drive was rated as 4.5 out of 5 stars, thanks to the unique features of the latest version empowering it to automatically identify paid parking zones via digital maps, support both Arabic & English. It also enables users to select the language of the voice guidance while driving, besides providing a powerful search engine," she noted.

"Salik Smart App offers a superb package of services through the smart phone apps, and Tablet PCs available in App stores of most popular smartphones. Such services were introduced in response to a survey commissioned by the RTA to screen the needs & expectations of Salik users online. The RTA has also examined internet-based statistics to figure out

Director-General and Chairman of the Board of Executive Directors. In 2014, RTA established a standing innovation committee to oversee & develop the innovation strategy, promote corporate creative thinking and attract innovative initiatives in implementation of our leadership's vision to ranking Dubai as the most innovative city worldwide," explained Faridoon.

"The innovation strategy was developed in 2015 in line with the strategic directives of the Dubai emirate in particular and the UAE in general. This strategy is aligned with the best global practices, and integrates with modern standards adopted in systems management & excellence. In 2015, RTA established a permanent government innovation laboratory to support this key initiative, which is derived from the vision of our wise leadership that call for establishing an effective methodology to upgrade



the most commonly used devices and platforms. The array of services provided by the app include searching, filing and following-up objections to Salik offences, in addition to Salik registration, profile update (mobile number), and statement of monthly trips and cards recharge."

public services, face of the standing challenges, and leverage the efficiency of the government's administrative performance. RTA develops annual plans to hold scores of the government innovation laboratories at RTA's level including all agencies and sectors in order to figure out innovative solutions for the current and future challenges. It also develops a road map for the future of transport in the Dubai emirate so as to meet the aspirations of our leadership in a way that befits Dubai's global standing," she noted.

Among the innovations introduced by RTA is the smart shelter, smart mall in metro stations, and the environmentfriendly hybrid (fuel & electricity) vehicle as part of endeavours to develop creative solutions to cope with the environmental pollution caused by transportation means. It had also launched the self-service smart kiosks enabling customers to process transactions on their own without seeking assistance from employees. RTA is also making continuous endeavours to hold government labs to attract creative ideas through nurturing a working team aimed at driving innovation in current and future RTA's projects.

"RTA is currently mulling the use of driverless vehicles in Dubai as part of its efforts to utilize the latest technologies of smart mobility worldwide. RTA firmly believes that its prosperity, advancement and competitiveness in excellence standards heavily depends on its reliance on creativity & innovation, and the delivery of added value in all projects & services intended to cope with the mobility challenges in Dubai in the context of the transformation to innovation, considering it a key driver in any modern establishment," said.



## RTA awards contracts for Phase 4 & 5 of Dubai Water Canal costing AED703m

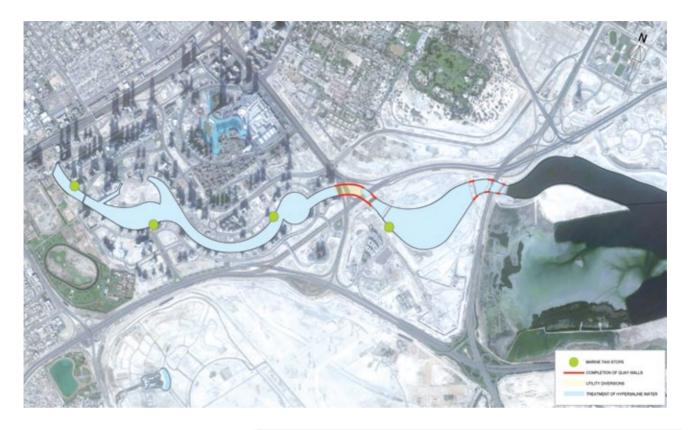
10 marine transport stations, 3 pedestrian bridges to be constructed

Roads and Transport Authority (RTA) has awarded a contract for Phase 4 and 5 of the Dubai Water Canal Project. This steps falls within the implementation of the directives of HH Sheikh Mohammed bin Rashid Al Maktoum, Vice-President, Prime Minister of the UAE and Ruler of Dubai, to construct the Dubai Water Canal, upgrade the infrastructure of the area, and complete the project within the timeline set,. According to the contract, which amounts to AED703 million, works in both phases are set for completion by the end of September this year.

Highlighting the latest phases of the project, HE Mattar Al Tayer, Director-General and Chairman of the Board of Executive Directors of RTA said: "Phase 4 of the Dubai Water Canal project, which costs about AED307 million, is part of infrastructural works required to serve property development areas on both sides of the Canal, including roads & utility lines. The Canal stretches 3.2 km from the Business Bay Canal up to the Arabian Gulf via the Sheikh Zayed Road (SZR), Al Wasl Road and Jumeirah Road. Projects to be constructed on the Water Front will be served by modern water transport means, and result in improved quality of water in the Dubai Creek.

"Phase 5 of the Dubai Water Canal project, which costs about AED396 million would link the Business Bay Canal with the Dubai Water Canal terminating at the Arabian Gulf. Works include building quay walls of precast concrete slabs all along the stretch of the Canal,





and completing & diverting utility lines & key services to give way for completing the construction works of the Canal as well as the removal of impacted services. Works also include the treatment of hyper-saline water of the Business Bay Lakes, removing sand barriers in the course of the Canal, and constructing three marine transport stations on both sides of the Canal," explained Al Tayer. Work Progress

Construction works in the Dubai Water Canal are progressing according to the approved time chart, and the completion rate has reached 92% in the Bridge of the SZR. RTA has recently opened the northern bridge of the SZR in the direction from Abu Dhabi to Dubai. Completion rate in the Abu Dhabi-bound southern bridge has reached 81%, and the bridge is expected to be open in July this year.

The contract of Phase 1 of the project comprises the construction of a bridge of 8 lanes in each direction on the Sheikh The Dubai Water Canal project is a unique tourist landmark project offering a new lifestyle pattern in the heart of Dubai city and the two sides of the Canal linking the Dubai Creek with the Arabian Gulf. The Canal has a length of 3 km, a width ranging from 80 to 120 meters, and a depth of up to 6 meters with the tide. Bridges crossing the Canal rise more than 8 meters allowing 24-hour free navigation in the Canal, which will add six km to the Dubai Waterfront.

Zayed Road crossing over the Canal in a way allowing free navigation round-theclock. It also includes modifying lanes of affected roads to ensure integrated traffic movement between the two shores of the Canal. An 800 meter-long sector of the SZR will be affected by this project phase, which also includes diverting the existing utility lines affected by the Canal course, fitting smart light controlled via a smart app, in addition to fountains on the bridge.



Works under Phase 2 of the project, include constructing bridges on Al Wasl and Jumeirah Roads are progressing according to the approved timetable with completion rate has so far clocked 86%. The contract of this Phase encompasses the construction of bridges on Al Wasl and Jumeirah Roads crossing over the Water Canal with vertical clearance allowing the passage of boats up to 8 meter-high. It also includes the construction of a free multi-tier interchange to link the traffic movement between Al Wasl, Al Hadiga and Al Aathar Roads to ensure a smooth traffic flow instead of the existing light signals. The contract includes the construction of bridges linking with the proposed peninsula to the south of the Jumeirah Park, diverting utility lines via conduits passing underneath the Canal, in addition to laving spare utility ducts under the Canal to cater to projected future needs.

Completion rate in Phase 3 of the Dubai Water Canal Project has exceeded 75%, and works are well underway to complete the construction of quay walls, protect the utility lines, divert sewage lines on both sides of the Canal, build a sewage pumping plant, and construct a coastal breakwater. Works under Phase 3 also include drilling the Water Canal, building quay walls, and constructing 3 pedestrian bridges linking the two sides of the Canal at key locations to ease the mobility of people, and encourage them to use mass transport means, especially marine transit modes. Works also include constructing 10 marine transit stations to enhance the role of marine transit modes in the movement of people, especially after the completion of several of islands in the Arabian Gulf, such as The World and Jumeirah 2. The marine transit modes are expected to lift more than 6 million passengers annually in that area. Phase III also includes landfilling works to build a synthetic peninsula along the Jumeirah Park, which will double the beach line of the Park, increase the park area, and make a room for more leisure activities.

**RTA to open Al Wasl Bridge** 

The Roads Transport and Authority (RTA) will open Al Wasl Street Bridge this Friday 3rd June as part of Phase II of Dubai Water Canal Project. The Bridge consists of two lanes in each direction in addition to another lane serving the traffic coming from Al Wasl Street to Al Aathar Street. The Bridge passes over the Canal at a height of eight meters, thus allowing free navigational traffic around the clock. The Bridge will improve traffic flow on Al Wasl Street, and for vehicles coming from Jumeirah 1 towards Jumeirah 2, Jumeirah 3, Park Street and vice versa.

"The traffic lights at the intersection of the Park Street with Al Wasl Street would be removed so that traffic moves smoothly on the bridges, and underneath along Al Wasl Street for vehicles coming from the Park Street heading right to Bur Dubai, Al Aathar Street and Jumeirah. After opening Al Wasl Street Bridge, the Canal works underneath the bridges would be finalized, subroads and sidewalks would be opened, and all traffic diversions would be removed," said HE Mattar Al Tayer, Director-General and Chairman of the Board of Executive Directors of Roads and Transport Authority. https://we.tl/UmUJ46RDZc



#### **Our Projects**

## **New Highway Rest Stops for Trucks** The project includes the construction of rest stops on Sheikh Mohammed bin Zayed, Dubai – Hatta, and Ras Al Khor Roads

The Roads and Transport Authority (RTA) has recently opened three new rest stops for trucks in different locations in Dubai. The project, which began in 2014, is part of RTA's plan to provide free laybys for trucks on highways. It also signals RTA's keenness to realize the objectives of its strategic plan towards ensuring traffic safety on highways and organizing them with road users.

Engineer Maitha Bin Adai, CEO of Traffic and Roads Agency, said that laybys were situated at the Sheikh Mohammed bin Zayed Road, Dubai - Hatta Road, and Ras Al Khor Road, bringing the total number of rest areas to nine. "According to the plan, the new rest stops will be constructed this year, as RTA is now examining suitable sites and preparing safe designs, taking into consideration

roads capacity, especially entrances and exits of these rest areas. While selecting locations of these rest areas, attention is given to certain parameters such as the proximity to service centers (petrol stations) to ensure the availability of basic and handy services to drivers."

Bin Adai reiterated RTA's attention on ensuring the safety of road users,

and providing all safety and security precautions on internal and external roads to the highest international standards and specifications. "All procedures and engineering projects would not be enough to stop traffic accidents and ensuing deaths unless all motorists and road users adhere to safety rules and avoid the traffic accident triggers," concluded Maitha.

## RTA awards contract for Widening Seih Assalam Road (Phase II), costing AED178 m

Road works span 21 km from Al Qudra R/A to intersection of Dubai – Al Ain Road

In implementation of the directives of HH Sheikh Mohammed bin Rashid Al Maktoum, Vice-President, Prime Minister of the UAE and Ruler of Dubai, to improve the traffic safety & flow on Seih Assalam Road, Roads and Transport Authority (RTA) has recently awarded a contract of Phase II of Dual Carriageway of Seih Assalam Road Project. It covers a sector extending about 21 km from Al Qudra R/A up to the intersection of Dubai – Al Ain Road, at a cost of about AED178 million.

"The project comprises widening of the existing road from Al Qudra R/A (nearby the Cycling Rest Area) up to the intersection with the Dubai – Al Ain Road through Al Lisaili and Al Marmoom, to make it a dual carriageway of two lanes in each direction. Works also include constructing nine R/As to ensure a safe & smooth traffic flow in those areas, four crossings for camels & horses, a cycling track, service roads, and car parks besides broadening the existing parking

## Re-opening turns at intersections of Al Marsa Street with Al Sayora, Al Sufouh and Al Shurta Streets at Dubai Marina early June

The move is part of efforts to achieve zero accident along the track of the Tram

The Roads and Transport Authority (RTA) announced that it would re-open the left and U-turns at the intersections of Al Marsa-Al Sayora Streets, Al Marsa-Al Sufouh Streets, and Al Marsa-Al Shurta Streets at the Dubai Marina along the track of the Dubai Tram. The step has been taken upon the completion of a strategic plan aimed at achieving zero accident in this vital area, especially after the operation of the Tram. The step is taken after ensuring that road users had been accustomed to the existence & movement of the tram, and the success of the opening of left & U-turns at the intersection of Al Sayora-Al Sufouh Streets at the JBR on March 2 this year.

Engineer Maitha bin Adai, CEO of RTA's Traffic & Roads Agency, said: "We have set up a committee of RTA specialists where an international consultant had been appointed to draw up a comprehensive plan to realize the Tram/Roads Safety Strategy. The plan encompasses organizational procedures encapsulated in 15 strategic recommendations integrated in a 5-Year Plan covering programs, procedures and initiatives to be undertaken in collaboration with strategic partners with the aim of achieving zero accidents level in the operation of the Dubai Tram by 2020. Under the plan, several preventive measures have been set to eliminate potential accidents between the Tram and vehicles due to turns at the intersection of Al Marsa Street with Al Sayora, Al Sufouh and Al Shurta Streets at the Dubai Marina, and along the track of the Tram extending 10.6 km.

"The team overseeing the plan for the safety of road users and Tram movement has developed the Tram/Roads Strategy comprising numerous Quick Wins including the signing-off of more than 100 issues related to the safety of the tram and traffic movement as part of an Action Plan. Such a plan comprises several aspects relating to engineering matters, traffic movement, operation



lot of the Dubai International Endurance City. Project works also include street lights, rainwater drainage network, and rail along the median to fend off casual U-turns," said HE Mattar Al Tayer, Director-General and Chairman of the Board of Executive Directors of RTA.

"Early this year, RTA opened Phase I of the Dual Carriageway of Seih Assalam Road extending 12 km from Bab AI Shams Hotel and Dubai International Endurance City up to AI Qudra R/A (nearby the Cycling Rest Area). The Road has been widened to two lanes in each direction, and three R/As have been constructed. Upon the completion of Phase II of this project, RTA would accomplish upgrading a key traffic corridor starting

of light signals, awareness campaigns, training, traffic enforcement measures, and coordination of technical & administrative procedures with strategic partners," said Metha.

"We have introduced a feature in the traffic light signaling system whereby all light signals will turn red once the tram approaches the junction. Surveillance cameras are being installed to monitor all vehicles jumping the red signals in coordination with the General Department of Traffic at the Dubai Police. Awareness campaigns are being undertaken in this regard and a Memorandum of Understanding has been signed between the RTA and the Dubai Police to ensure the safe use of these turns. The Dubai Tram boasts of sophisticated technologies to alert the tram driver in case of over-speeding, and the tram speed will automatically be reduced in case of no response from the driver. The tram operator has a code of conduct, which will be enforced in case a tram driver commits multiple offences posing risk to road users.



from the Dubai International Endurance City up to Al Qudra R/A and from there up to Dubai – Al Ain Road, or Al Qudra Road passing over Emirates Road and Sheikh Mohammed bin Zayed Road, stretching further up to Jumeirah."

It is noteworthy that RTA completed last year the widening of Al Qudra Road from the intersection of Jebel Ali – Lehbab up to Bab Al Shams R/A extending 12 km and comprising three lanes in each direction at a cost of AED110 million.



"Among the key factors underlying the closure of these turns is to offer a chance for motorists to acquaint themselves with the movement of the tram in this area, and maintain the safety of tram riders as well as all road users. The reopening of these turns will be subjected to monitoring for three months, and additional measures will be taken accordingly, if needed. All road users are required to abide by traffic and driving rules, and pay attention to light signals to avoid serious accidents," said Maitha. "The opening of these turns follows the successful completion of the first stage relating to the opening of left & U-turns at the intersection of Al Sayora-Al Sufouh Streets at the JBR last March. Early September 2016 the U-turns at the intersection of Al Sufouh-Al Gharbi Streets will be opened. The RTA is revamping its plans & strategies for roads in the Emirate in keeping with the needs of road users under the vision of providing Safe and Sooth Transport for All.



# **77% of parking slots remain unaffected by fee hike,** 11 types of free parking permits offered

The Roads and Transport Authority (RTA) confirmed that the decision to revise the parking fee structure in Dubai Emirate was prompted by the need to find out solutions for the problem of the decreasing number of vacant parking slots in congested parts of the city. It also stems from the need to encourage the people to use more of mass transit means and abandon the heavy reliance on private vehicles. However, the fee hike does not affect 77% of the total number of paid parking slots in Dubai amounting to about 130 thousand car parks. The implementation of the revised parking fare will take effect on 28 May 2016.

Engineer Metha bin Udai, CEO of RTA's Traffic & Roads Agency said: "the decision to regulate the use of parking in Dubai involving a parking fee hike effective from this May 28 covers only 23% of total parking slots in Dubai i.e. 77% of parking slots are not affected by this revision. The Decision intends to increase the rotation of using parking slots in highdemand areas in order to make them available to the largest possible number of users. Thus, the overall objective of the decision is to offer a solution for the scarcity of vacant parking slots in congested areas of the city.

"A full system involving free packages &

services has been developed for citizens & residents spanning a wide spectrum of the community such as the disabled, seniors, and government entities among others. 11 types of parking permits will therefore be available to a variety of community segments to serve their legitimate needs, supported by documentary evidences, to avail such permits. These 11 categories include permanently disabled, temporary disabled, disabled tourists & visitors of the Emirate, patients with chronic illnesses regularly visiting hospitals, seniors over 60, citizens residing in controlled public parking zones, in addition to GCC

citizens residing in controlled public parking zones, government entities, consulates operating in the Emirate, and residents in residential communities where parking is prohibited at night for non-residents, in addition to permits at discounted rates offered to university students," explained Metha.

"The new policy of revising the tariff of public parking in Dubai is built on concept of ensuring that parking slots are not unjustifiably occupied, and are made available to the largest possible number of users especially at noon, to enable people visit hospitals, malls and banks. RTA is continuing to





upgrade & broaden its service network through offering alternative solutions to encourage the people to use public transport means, which are considered integral part of Dubai infrastructure.

"The new parking policy conforms to the top practices of the industry and is considered the least expensive when compared to similar policies of major cities such as London, Singapore and Hong Kong. The new policy takes into consideration the rate of parking occupancy in the area, proportion of commercial & residential buildings, and the availability/congestion of public transport means," she noted.

"The free parking period at noon has been abolished under the new policy and the paid parking period will thus continue seamlessly from 8 am to 10 pm during weekdays except Friday and public holidays. The move is intended to increase the frequency of using the single parking during that period



in response to the needs of the local market and the wishes of customers to regulate the public parking during that period. The parking fare in multilevel parking terminals has also been upped from AED3 to AED5 per hour in order to increase the rotation of using the parking slots in these buildings," continued Maitha.

"RTA always seeks to provide convenient mobility to customers & community members in Dubai in terms of using public transport means & car parks, and figuring out suitable solutions to any challenges encountered in optimizing the benefits from RTA services," she added.

### 49 thousand NOCs for jobs within Rail's Right-Of-Way

The Roads and Transport Authority (RTA) revealed that it had issued 48,994 No Objection Certificates (NOCs) within the rail right-of-way during the period from Nov. 2014 to April 2016. This is an indicator of efforts made towards achieving Peoples Happiness.

"The duty of the NOCs & Services Coordination Section, at Rail the Rightof-Way Department, is to carry out appropriate technical inspections by a team of engineers & specialists to ensure the protection of the rail facilities/infrastructure while processing transactions submitted by contractors, consultants and others. The Section sets out the conditions and stipulations that have to be adhered to in this regard by all applicants," said Hussain AI Saffar, Director of Rail Right-Of-Way at RTA's Rail Agency. "The attention of the Rail Right-of-Way Department is focused on projects that have the potential of generating, during construction works, high risk levels that may impact the safety of nearby rail facilities. To address this, the Department enforces the implementation of RTA's stipulations intended to mitigate the occurrence of such hazards through undertaking daily/24-hour inspections carried out on shift basis for the entire routes of the Red and Green Lines of the Metro as well as the Tram in Dubai. Inspections cover all works related to the rail right-of-way in respect of which NOCs had been issued to contractors to verify their compliance with RTA's stipulations. The purpose of inspection tours also includes detecting & reporting breaches, if any, and taking legal measures as provided for in the Order number (5) for the year 2009 regulating railway works in the Emirate of Dubai," explained Al Saffar. "It is imperative for contractors & consultants to obtain NOCs from RTA Rail Agency before embarking on any works within the rail right-of-way in order to safeguard rail facilities & infrastructure," concluded the Director of Rail Right-Of-Way, RTA's Rail Agency,"

# Alerting the motorists against change in behaviors during EID

Dubai's RTA congratulated the public, in general and the motorists, in particular on the advent of EID AI Fitr, wishing safety for all and spending enjoyable time with families and relatives without disturbing the EID joyous days with an unexpected traffic accident.

RTA appealed to motorists to be reasonable and logic, not to commit any traffic violations, praying to Almighty God that no the same fatal incidents that happened previous EIDS would happen again, noting that traffic accident, convert holiday cheers to grief and despondency for a lot of families.

The Editing Team of Al Masar Magazine cautioned that grand holidays are usually accompanies by unusual changes in behaviours and conducts of people as well as unusual traffic habits in a way

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that endangers the road safety if the motorists do not take additional safety precautions, starting with sticking to traffic rules, raising the attention and caution, driving with finesse, manners and care and anticipating others' faults who were negatively affected by behaviours change that rendered them to be unfocused and inattentive.

It further cautioned that one of the reasons that raising dangers on roads is the movement of people with their families and children out of houses that increases the occupancy on roads and made them congested in some locations.

Al Masar advised the EID celebrators to avoid driving their vehicles while they are in a state of fatigue to avoid committing traffic errors, they might not be able to realize their danger, and they could be fatal to them or to others. It also advised parents to take care of their children, prevent them from going to roads unattended and make them aware of the manners of crossing the roads, as well as make them aware of the manners of riding the vehicle starting with being calm and refrain from hyperactivity, going through commitment to wear seat belts, and not allowing the children to sit on the front seat, on the lap of the driver, or companions, and seating babies on the baby chair designated for that purpose.

On the other hand, it motivated the parents to cooperate, be committed, protect their children from the dangers of the fireworks, stressing that fireworks starting with an amusement, and could end up with a tragedy that might cause a bodily distortion, an eternal handicap or death, stressing that unlicensed selling of fireworks is considered an offense punishable by law. Al Masar Magazine further stressed that tampering with fireworks, usually useless, and endangers the safety of people and pets and property. It is uncivilized behaviour and loss of money, calling for the promoters to stop this illegal behaviour, and calling on parents to educate their children to prevent them from getting involved in these risky behaviours and be aware of the dangers of the fireworks, to encounter this negative phenomenon, and eliminate the illegal activity of the promoters of the fireworks.

#### Dear Motorist:

The sacredness of these blessed times inviting us to save our lives and funds.



Traffic accidents caused by violations topping the list of life losses in the UAE after heart diseases, so shall we join forces to change this issue.



#### **Dear Head of the Family:**

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Illegal fireworks could cause burning the future of an entire family. Deprive your children of fireworks may lead to some discomfort and grudging, but be committed to convince them, for their own interest.